```
1
       Α.
             I was to look at payments and receipts from
2
   the perspective of creditors of Inacom rather than
3
   Inacom itself.
             And did you identify which specific creditors
4
5
   you were looking for?
                                                               01:18
6
             I'm sorry?
       Α.
7
       Q.
             What specific creditors were you looking at?
8
       Α.
             That was part of my engagement, was to pick
9
   creditors.
10
             You got to pick the creditors you would look
       0.
                                                               01:18
11
   at?
12
             I was really doing an industry survey.
       Α.
13
             And is the industry -- when you say "industry
       Q.
   survey," is that related to any specific creditor?
14
15
                  MR. FORTE:
                              Objection to form.
                                                               01:18
16
       Q.
             (BY MS. STREUSAND) Is it related to any
17
   specific creditor?
18
       Α.
             It may or may not be, but I was really
19
   concerned about the industry rather than any
20
   particular creditor of Inacom. If they were
                                                               01:18
21
   creditors, so be it.
22
        0.
             Well, how did you define your industry?
23
             Based upon the people that Inacom bought or
       Α.
24
   sold from.
                To or from.
25
             But you didn't look at the particular
       Ο.
                                                               01:19
```

```
industry of a particular Defendant, correct?
1
             Correct. Well, ask the question again
2
       Α.
   because I want to answer it specifically.
 3
                    Did you look at a particular
 4
             Sure.
 5
   Defendant's industry when you were looking at the
                                                              01:19
   industry standard?
 6
7
             I looked at the industry standard, which may
       Α.
   or may not have included a Defendant of the case, not
8
9
   vice versa. So in other words, I didn't look at a
   Defendant first to find out what industry it was in.
10
                                                              01:19
11
   I looked at the industry that may have had a Defendant
   in it.
12
13
       0.
             Well, okay. When you started out looking
   at -- and I assume -- did Mr. Caine identify for you
14
15
   what industry to look at?
                                                              01:19
             There was more than one industry.
16
        Α.
17
        0.
             I understand that. Who gave you the
   definition of what industry to look at? How did you
18
   determine that?
19
                              Objection, no foundation.
20
                  MR. CAINE:
                                                              01:19
21
   Form of the question.
22
                  MR. FORTE:
                               Join.
23
             (BY MS. STREUSAND) Can you answer the
        Ο.
   question, sir?
24
25
        Α.
             It really was a joint effort of me doing some
                                                              01:20
```

```
investigation as to the kind of industries that Inacom
1
2
   was involved in and then making my selection as to the
3
   industries I would be looking at.
            And you just selected the industries,
4
5
   correct, but did not base it on a particular
                                                              01:20
   Defendant?
6
7
             That's correct.
       Α.
8
             And have you done this type of analysis
       Q.
   before where you're looking at an industry standard
9
   for an ordinary course defense?
10
                                                              01:20
             I have looked at some industry work with
11
   regard to some of the work that I've done on
12
   bankruptcy clients, but I never have put out a report
13
   like this before.
14
             This is the first time?
15
       Q.
                                                              01:20
16
       Α.
             Correct. This specific report, right.
             Right. But in terms of analyzing an entire
17
       0.
   industry, is this the first time you've also done this
18
   for a client?
19
                  MR. FORTE:
                              Objection to form.
20
                                                              01:20
21
       Α.
             I don't think I analyzed an entire industry.
22
   I took a piece of an industry.
23
       0.
             (BY MS. STREUSAND) Okay.
                                         In terms of taking
   a piece of an industry and analyzing it for a
24
   preference defense, is this the first time you've done
25
                                                              01:21
```

```
it?
1
2
             In this formality, yes, that I issued the
3
   report in.
4
             Well, have you done this specific type of
5
   analysis before? Have you been called upon as an
                                                               01:21
   expert to do this type of analysis?
6
7
       Α.
             I was never called upon as an expert to do
8
   this type of analysis before.
             Okay. Do you have a retention letter with
9
       Q.
   either Mr. Caine -- well, who retained you, sir?
10
                                                               01:21
             Mr. Caine.
11
       Α.
12
       0.
             Mr. Caine did?
                  Do you have a retention letter with
13
   Mr. Caine?
14
15
       Α.
             Yes, I do.
                                                               01:21
16
             Do you have it here with you today?
        Ο.
17
        Α.
             No, I do not.
18
        Ο.
             Do you know why it wasn't produced to us?
19
        Α.
             I don't know.
                  MS. STREUSAND: Counsel, will you
20
                                                               01:21
21
   forward me a copy of Mr. Gollin's retention letter?
22
                  MR. CAINE: Sure. I'm surprised you
23
   didn't get it.
24
                  MS. STREUSAND: It's not part of the
   package of everything we've gotten here.
25
                                                               01:21
```

```
1
   notes?
2
       Α.
             Correct.
3
             Have you ever worked in the -- have you ever
       0.
   worked in or around the computer industry?
4
5
                  MR. CAINE: Objection to the form.
                                                               01:28
             I'd like you to be more specific with that
6
       Α.
7
   question.
8
             (BY MS. STREUSAND)
                                  Sure.
                                          Sure.
       0.
9
             I have a client, Inacom, who is in the
       Α.
   computer industry.
10
                                                               01:28
11
       0.
             I understand. Inacom is a reseller, correct?
12
   Or how do you define Inacom's industry?
             Inacom was in a number of industries.
13
       Α.
   outline that in my report. They were in hardware,
14
15
   software and telecommunications.
                                                               01:28
             And is that directly out of something you
16
   pulled from one of the documents in your workpapers?
17
18
   It looks like it was pulled from the internet?
             The 10-K and the --
19
        Α.
20
        Q.
             I think a OneStop report, correct? There's a
21
   OneSource document?
             Yes.
22
       Α.
             And it looks like it's verbatim copied off
23
        Q.
24
   there?
25
        Α.
             Correct.
                                                               01:29
```

```
1
   DIP lender.
                 They were in the computer industry.
2
        Q.
             Boundless?
3
        Α.
             Boundless.
             What does Boundless sell?
        Q.
4
5
             Boundless reformats computers.
        Α.
                                                               01:30
                    They recycle computers?
6
        Q.
             Okay.
7
             So they're in the computer industry.
        Α.
8
        Q.
             They recycle computers?
9
             Yes.
                   They reformat them.
        Α.
10
        Q.
             All right. Anything else?
                                                               01:30
             I mean, most of the work I do there's people
11
        Α.
12
   there with computers. They have computers and they
13
   work on computers.
14
        Q.
             I understand, but I'm specifically asking you
   more an industry question in terms of the computer
15
                                                               01:30
    industry, manufacturers of computers.
16
17
                  I'm looking at your list of industry and
    case experience, and I didn't see any computer
18
    companies on that list or companies that I would
19
20
    consider that manufacture computers.
                                                               01:30
21
                  MR. CAINE:
                               Is there a pending question?
                  MR. FORTE:
                               Yeah.
                                       I was going to say --
22
                                   I'm asking him if --
23
                  MS. STREUSAND:
24
    he's telling me he's had lots of experience.
25
    to understand what experience he has.
                                                               01:30
```

```
1
                  MR. CAINE:
                              What's the question?
2
                  MS. STREUSAND: To identify the
3
   experience he's had looking for manufacturers of
4
   computers.
                  MR. FORTE: Manufacturers?
5
                                                              01:31
                  MS. STREUSAND: Correct.
6
             The only manufacturer that I worked -- and I
7
       Α.
8
   didn't work for them. I worked for a DIP lender for
   Boundless, who was a computer re-manufacturer.
9
             (BY MS. STREUSAND) A recycler or whatever
10
       0.
                                                              01:31
11
   you want to call it, correct?
             Well, they didn't recycle. A
12
       A.
   re-manufacturer.
13
             Okay. What does "re-manufacturer" mean?
14
       Q.
             They took the computer and refit it for
15
                                                              01:31
   another use, specific use.
16
17
             And is there anything else?
                  MR. CAINE: Objection as to form.
18
19
       Α.
             Not as far as manufacturers, no.
20
       0.
             (BY MS. STREUSAND) Okay. How about in the
                                                              01:31
   printer industry?
21
22
                  MR. FORTE: Objection to form.
23
        Α.
             Printer or printing?
             (BY MS. STREUSAND) Printer. Printer.
24
        0.
25
        Α.
             A manufacturer of printers?
                                                              01:32
```

```
1
       0.
             Yes.
2
       Α.
             No.
3
             Have you worked with Mr. Caine before?
       0.
4
       A.
             No.
             Have you worked with Pachulski, Stang before,
5
        ٥.
6
   which is his law firm? I'm not trying to be tricky.
7
             I may have in the past, but some of the
        Α.
8
   people I've worked with have worked with Pachulski,
   but I was not directly involved.
             How about Mr. Forte?
10
        0.
                                                                01:32
             I have not worked for Mr. Forte before.
11
        Α.
             And his law firm, Blank Rome?
12
        Q.
             I've worked with them before.
13
        Α.
             And what was the nature of that engagement?
14
        0.
15
        Α.
             Bankruptcy work and litigation work.
                                                                01:32
16
        Q.
             Okay. What type of litigation, sir?
             I quess their prior firm before they were
17
        Α.
   Blank Rome.
18
19
        Q.
             What were they before Blank Rome?
20
        Α.
             I'm sorry?
                                                                01:33
             What were they before Blank Rome?
21
        0.
22
             I don't remember the name of the firm.
        Α.
                               Well, I can -- do you want
23
                   MR. FORTE:
   me to just help out here, Counsel?
24
25
                   MS. STREUSAND: Which case is he talking
                                                                01:33
```

```
1
       Q.
             Explain that.
                             Do you mean the industries
   that Inacom was in or the industries that the
2
   creditors of Inacom was in?
3
             The creditors.
4
       Α.
             The creditors of Inacom?
5
                                                               01:39
       ο.
             I think -- I believe that's the next
6
       A.
7
   sentence.
8
       Q.
             Okay. And do you know why you did it from
   the creditors' perspective versus the debtor's?
9
10
             That was the engagement I was asked to
       Α.
                                                               01:39
11
   perform.
12
       0.
             Okay. Do you know anything beyond that other
   than what you were asked to do?
13
14
             Do I know anything beyond that?
       Α.
             Did you check anything else to determine
15
                                                               01:39
       Q.
16
   how -- why you were doing it from the creditors'
17
   perspective?
18
             That was my engagement.
19
       Q.
             Okay. Did you look at any cases, any
20
   authority on that?
                                                               01:39
21
        Α.
             No.
22
        Q.
             And when you defined creditors, did you look
   at the specific creditors that had raised this defense
23
24
   or did you just look at all the creditors of Inacom?
25
                               Objection to form.
                                                               01:40
                  MR. FORTE:
```

```
I believe I answered that before. I looked
1
       Α.
2
   at industries that creditors may have been in, but I
   did not look at specific creditors.
3
             (BY MS. STREUSAND) Of Inacom?
                                              Of other
4
       Ο.
   companies that raised that defense, correct?
5
                                                              01:40
6
       Α.
             Correct.
7
       Q.
             And this report is dated as of
8
   September 29th, 2005, correct?
9
       Α.
             April 29th.
             I'm sorry. April 29th, 2005. You're right.
10
                                                              01:40
11
   I misspoke.
                 April 29th of 2005.
                  Is that when it was finalized?
12
13
       Α.
             Correct.
             And are there any supplements to this report?
14
15
       Α.
             No.
                                                              01:40
             And was the report actually prepared on that
16
        Q.
   date, on April 29th, 2005?
17
             The report has been prepared from the first
       Α.
18
   day I started. It was finalized on April 29th, 2005.
19
20
             And are you only testifying with respect to
                                                              01:41
        0.
21
   what I call (c)(2)(C) but the industry standard, sir?
22
             Not the industry -- the actual industry
        Α.
   performance rather than any standards.
23
             All right. Are you going to be testifying
24
        0.
   with respect to the course of conduct of payments
                                                               01:41
25
```

```
let's say between my client, Dell, and Inacom or are
2
   you just testifying with respect to the industry as
   you define it, however you define it, and Inacom?
3
             The industry.
                            If you look through the
4
5
   report, you saw certain of the interviews that were
                                                              01:41
   made were confidential in nature as to who said what
6
7
   to whom even though there was some companies mentioned
   in there that may have been spoken to.
8
                                             It could or
   could not have included your client, but they didn't
9
10
   match up to the actual interview.
                                                              01:42
                   So that you can't verify who said what
11
             Yes.
   in your report, correct, in terms of which party was
12
13
   answering the question?
             That's correct. And that was on purpose.
14
       Α.
15
             It makes it hard to verify the data, though,
       Ο.
                                                              01:42
16
   doesn't it?
                              Objection to form.
17
                  MR. FORTE:
18
             By whom?
       Α.
             (BY MS. STREUSAND) By anyone who is trying
19
        Ο.
   to test it if the information is kept confidential and
20
                                                              01:42
   you can't tell which company is reporting; there's
21
22
   only a list of companies.
             That was a prerequisite of getting some of
23
24
   the information; that people would not want their
   companies mentioned.
                                                              01:42
25
```

```
1
       Α.
             Uh-huh.
2
       Q.
             You did not limit your inquiry to computer
3
   manufacturers, did you?
       Α.
             That's correct.
4
             And you did not take into account the
5
                                                               01:43
6
   specific Defendants that were asserting the ordinary
7
   course defense to determine which industries you were
8
   looking at, correct?
             I think I -- yes, I did not. I've answered
9
       Α.
10
   that question a number of times.
                                                               01:44
             Okay. I just want to make sure I understand.
11
       0.
12
       Α.
             Right.
13
             Do you know why telecommunications is
       Q.
14
   included as part of the markets that you're looking
15
   at?
                                                               01:44
16
       Α.
             We made this decision early on in the
   engagement based upon the OneSource document as to the
17
18
   industries we would be in.
                                 There's probably some
19
   overlapping involvement of companies in more than one
20
   industry.
                                                               01:44
21
             But the OneSource document you're referring
       Q.
22
   to is in the workpapers, correct?
23
       Α.
             Correct.
24
                  MS. STREUSAND: Let's go ahead and mark
25
   these 2 and 3, please.
                                                               01:44
```

```
7
   used them.
             Okay. But the parameters --
2
3
             The parameters being the companies and the
   industries that we disclosed.
4
             Okay. And again, the industries you're
5
       Q.
                                                               02:14
   looking at are set forth as computer hardware,
6
7
   computer software and telecommunications hardware and
   services?
8
             Correct.
9
       Α.
             And was the contact with Moores Rowland made
10
        Q.
                                                               02:14
   in 2003?
11
12
       Α.
             Yes.
             Any time after that?
13
        Q.
             Probably not.
14
        Α.
             Now, in your "Conclusions" -- we're now back
15
                                                               02:15
   on Page 1, sir, Paragraph 2 -- it says, "Approximately
16
   69.7 of account payments are made within the invoice
17
   contract terms."
18
19
                  Do you see that?
20
        Α.
             Yes.
                                                               02:15
             Do you know what the specific invoice
21
22
   contract terms are?
                  MR. FORTE: Objection to form.
23
24
             We probably relied upon D&B to tell us that.
        Α.
   D&B has specific deliniations as to contract terms,
25
                                                               02:15
```

02:16

```
30 days past due, 60 days past due, et cetera.
1
2
             (BY MS. STREUSAND) Do you know if any of the
3
   companies had agreements that would, let's say, say
   30 days but you can pay within 40 -- 45 days or
4
5
   40 days?
                                                              02:15
                  MR. CAINE: Objection as to form.
6
7
            All that information was in the interviews
   that are outlined in here.
8
             (BY MS. STREUSAND) But in terms of when you
9
       Q.
10
   say 69.7 of account payments are made within invoice
                                                              02:16
11
   contract terms, does that take into account when there
12
   are agreements to let a customer pay beyond contract
13
   terms?
14
                  MR. FORTE: Objection to form.
                  MR. CAINE: Objection, no foundation.
15
                                                             02:16
16
       Q.
             (BY MS. STREUSAND) Can you answer the
17
   question?
18
       Α.
            If D&B came up with that format, then we used
19
   D&B's format.
20
       0.
             Do you know if D&B did any kind of interview
                                                             02:16
21
   or any kind of information with respect to finding
   that out?
22
23
                  MR. FORTE: Objection to form.
24
       Α.
             In our opinion, D&B was a well established
```

company that produced credit information; and to get

02:17

```
on an equal playing field, we used what they
2
   determined was credit terms.
3
       ٥.
             (BY MS. STREUSAND) And all the D&B
   information that I can tell that you were looking at
4
5
   for the most part was printed or gathered in 2003,
                                                               02:16
 6
   correct?
7
             2003, 2004, yes.
       Α.
8
       Q.
             It is from that time period, correct?
9
       Α.
             Correct.
             Did you attempt to find information for 2000?
10
       ٥.
                                                              02:17
11
             D&B does not keep their records that way.
       Α.
12
   D&B keeps on updating their records, and they have no
13
   prior records available.
             So you didn't have anything for 1999 either?
14
       0.
15
       Α.
             No. As I said, we spoke to D&B, and D&B does
                                                              02:17
16
   not keep all the records. You couldn't go to D&B
17
   today and go back and ask them for something from
   2004, 2002, 2000. That's just not the way they keep
18
   their records.
19
20
       Q.
             All right. Did you attempt to find out the
                                                              02:17
21
   payment histories in 2000?
22
       Α.
             We relied on D&B and the interviews.
23
             So 2003 would be the time period?
       Q.
             That's it.
24
       Α.
```

Was Inacom in business in 2003?

25

Q.

```
What about Applied Materials?
1
2
             When we put these together, these were the
       Α.
3
   designations that D&B gave these companies.
             All right. But -- okay. Did you do anything
 4
       Q.
5
   separate to verify for yourself that these are
                                                               02:24
 6
   computer manufacturing companies?
7
       A.
             We did not look into the history of each of
8
   these companies, no.
9
             Ikon, what do they make?
       0.
10
       Α.
             The same answer.
                                                               02:24
             Just that D&B listed them --
11
        Q.
12
        Α.
             Correct.
             Let me hand you your workpapers, which are
13
        0.
   in -- well, actually, identify for me what is in
14
   Deposition Exhibit No. 2. I don't want to
15
                                                               02:25
16
   characterize that for you.
             Just reading from the cover it says
17
        A.
   "OneSource Report, Various D&B information reports for
18
   Inacom" and a docket report.
19
20
             Okay. And identify what's in your
                                                               02:25
   Exhibit No. 3, what's been marked as Exhibit No. 3,
21
22
   sir.
23
             Again, reading from the front page, "D&B
24
   Payment Analysis Reports."
25
        Q.
             And this is the information you gave your
                                                               02:25
```

```
1
        Q.
             Highly recommended by whom?
2
       Α.
             By my firm, who has used them before.
3
        Q.
             And has your firm done this type of report
   before?
4
5
       Α.
             It could be. I don't know.
                                                                02:41
             You don't know?
 6
        0.
             I haven't.
7
        Α.
             You haven't.
8
        Q.
                  I take it from your report -- well, who
9
   developed the questions that were asked by Strategic
10
                                                                02:41
11
   Consulting & Research?
12
        Α.
             They were done under my supervision.
                                                      I
13
   generally wrote the questions.
14
        Q.
             And that's Schedule 4, correct?
15
        Α.
             And spoke to -- I'm sorry.
                                                                02:41
16
        Q.
             Is that set forth in Schedule 4, sir?
17
        Α.
             Yes.
18
             And were the Schedule 4 questions asked --
        Q.
19
             I'm sorry. Schedule 5.
        Α.
             Schedule 5. What's the difference between
20
        ο.
                                                                02:42
   Schedule 4 and Schedule 5?
21
22
        Α.
             They're probably the same questions.
                                                      It was
23
   just one for the database build-up and one for the
24
   questions that Strategic was going to be asking.
25
        Q.
             They look the same to me.
                                                                02:42
```

```
What schedule are you on now?
1
        Α.
 2
             The same one we were on.
        Q.
 3
       A.
             Okay.
             Schedule 6. And in the first box in parens
 4
        ٥.
 5
   it says "FDR." What does that refer to?
                                                               02:50
 6
        Α.
             From date of receipt I would assume.
 7
        Q.
             Okay.
                    If you'd turn to the next page to
 8
   "Computer Hardware Payables" where it says, for
 9
   example, "45 days," and it says 83 million 132 in
10
   revenues.
                                                               02:50
11
                  Do you know which of those companies
12
   that box refers to?
13
        Α.
             Again, as I said a number of times, we
14
   purposely did not know which companies refer to which
15
   lines.
                                                               02:51
16
             And what does the "45 days" refer to?
        0.
             45 days. Standard payment terms of 45 days
17
        Α.
18
   from date of receipt.
19
        Q.
             Okay. Do you know if that's on the invoice
20
   or is that something that was agreed to by the
                                                               02:51
21
   parties?
22
        Α.
             I'm not sure.
                             That's standard payment terms.
23
        0.
             You don't know, though?
24
        Α.
             Correct.
25
        0.
             And how about the next one where it says
                                                               02:51
```

```
Okay. So you really relied on the D&B
1
       Q.
2
   reports --
3
        Α.
             Correct.
4
        0.
             -- than the interviews of Weiser?
5
             Right.
        Α.
                                                               02:56
 6
        Q.
             Okay. I'm just trying to understand.
7
        Α.
             Right.
8
        Q.
             So most of the data you relied on is the D&B
9
   reports, correct?
             Uh-huh.
10
        Α.
                                                               02:56
             From 2003?
11
        0.
12
        Α.
             The most current one we used, which was
13
   probably 2003, yes. It could be 2003, 2004, yes.
14
        Q.
             Okay.
15
             Again, we could not get earlier than that
                                                               02:56
16
   because D&B does not keep their records that way.
17
             Do you believe from your experience that two
   or three years before there may be different credit
18
19
   and collection practices in the industry?
20
        Α.
             Could possibly be.
                                                               02:57
21
             Do you think the failure of a number of
22
   resellers could have caused credit to be tightened
23
   after the year 2000?
24
                  MR. FORTE:
                               Objection to form.
25
                  MR. CAINE:
                               Objection, no foundation.
                                                               02:57
```

```
1
       Α.
             No, not really.
2
       Q.
             Okay.
                    This is from your report, your
3
   statement: "The data gathered helped us to better
   understand whether businesses in specific markets
4
5
   differentiate their accounts payable and receivable
                                                               03:02
6
   terms by customer based on size, volume, financial
   situation, or a combination of these criteria."
7
8
                  Did you come to any understanding, and
9
   what was that understanding?
10
       Α.
             No.
                                                               03:03
11
        0.
             You did not come to any understanding?
12
       Α.
             No.
13
       Q.
             Okay.
14
             I could not and would not draw a statistical
       Α.
   conclusion from the interviews that were taken, the
15
                                                               03:03
16
   results of the interviews that were taken.
             And from all the -- I think it says there
17
       0.
18
   were 64 interviews of 89 companies, correct?
19
                  You did not determine that there was a
20
   variation amongst those?
                                                               03:03
21
        Α.
             Generally speaking, yes.
22
       Q.
             Did you do any specific searches on resellers
23
   of computer products?
             Just the information that was here.
24
25
   all we did.
                                                               03:04
```

```
THE WITNESS: Could we take a break?
1
                                                          I
2
   have to make a phone call.
                  MS. STREUSAND:
3
                                   Oh, sure.
                  (Recess.)
4
             (BY MS. STREUSAND) Mr. Gollin, going back to
5
       0.
   your conclusion where it says approximately 69.7 of
6
7
   accounts payable are made within invoice contract
8
   terms, can you lead me through the math as to how you
9
   arrived at 69.7 percent?
10
       A.
             If you go to Schedule 3, it was the total of
                                                              03:24
11
   all three sections.
12
        0.
             And that's telecom, computer hardware and
   computer software companies?
13
             That's correct.
14
       Α.
             And within let's say a group, looking at, for
15
                                                              03:25
16
   example, computer hardware companies, did you do
17
   anything to weight the responses?
18
                  For example, you've got a company like
19
   Resilien, which is a much smaller company than a
   company like IBM in terms of the responses. Did you
20
                                                              03:25
21
   weight the responses or are all the responses given
22
   equal weight?
23
                               Objection to form.
                  MR. FORTE:
24
             (BY MS. STREUSAND) Do you understand my
                                                              03:25
25
   question?
```

```
Yes. All equal weight. We just took an
1
       A.
2
   average.
3
             And let's go through it. The "Total
        ٥.
   Received" is total dollars received by each company?
 4
5
                  "Total Received" is the total number of
                                                               03:25
 6
   entries that D&B had for each one of these companies.
7
             Okay. So is that --
        Q.
8
        Α.
             Dollars is the next column over.
 9
        Q.
             Okay. Excuse me. Where it says "Sprint" and
   it says "Total Received" and it says "743," tell me
10
                                                               03:26
11
   what that number represents.
12
        Α.
             743 -- I'm sorry.
13
        0.
             Tell me what that number represents.
14
        Α.
             743 payments totaling $27 million, of which
   54.8 were within terms; 16.8 were one to 30 slow.
15
                                                               03:26
   to 30 after terms. Et cetera.
16
17
             And then slow 5.4, and then slow 91 -- slow
18
    61 to 91 past due, correct?
19
        Α.
             Correct.
             And this is all from the Dun & Bradstreet
20
        Q.
                                                               03:26
   information you gathered, Schedule 3?
21
22
        Α.
             That's correct.
             And you relied on Schedule 3 to come to the
23
24
   conclusions of your report, not the interviews in
25
   terms of that 69.7 percent number?
                                                               03:26
```

```
1
       A.
            The report showed me that I can rely; that I
2
   found nothing that said I could not rely on the D&B.
3
   In effect, the interview said D&B is what you have and
   that's the best you have.
4
5
       Q.
            And your D&B information includes both
                                                              03:27
6
   accounts payable and accounts receivable for each one
7
   of these industries, correct?
                  MR. CAINE: Objection, no foundation.
8
9
       Q.
             (BY MS. STREUSAND) Does the D&B information
10
   you pulled include both accounts payable for each of
                                                              03:27
11
   these industries and accounts receivable?
12
       Α.
            D&B is accounts payable, how they pay.
            Okay. Well, look at Schedule 7 with me.
13
       ٥.
   That schedule has payables and receivables on it.
14
15
   that -- is this just from the interviews or is it from
16
   the D&B part of the report?
17
       Α.
             Interviews.
             In terms of the Dun & Bradstreet information
18
       Q.
19
   you pulled, did you pull both payables information for
   a specific industry or did you just pull the
20
                                                              03:28
   receivables information?
21
22
       Α.
            Payables.
23
            Payables?
       Q.
24
            Correct. I'm sorry. We had some payable and
   receivable.
25
                                                              03:28
```

```
1
        0.
             I was trying to find that page. Where are
2
   you?
 3
             I'm on Page 19.
        Α.
 4
        ٥.
             Okay.
 5
        Α.
             Page 19. That's an example. Others of these
 6
   are in these reports.
 7
        Q.
             Are in the reports. And in the reports, I
8
   believe that you pulled both payables and receivables?
9
        Α.
             Correct.
10
        0.
             Correct?
                                                               03:29
11
        Α.
             Correct.
12
        Q.
             And then how did you factor that in when you
13
   came to your conclusion of the 69.7?
14
             There was a preponderance of information for
        Α.
15
   the payables, and that's the information we used as
                                                               03:29
16
   far as their payments are concerned.
17
             Let me take you to Deposition Exhibit No. 3,
18
   and if you could turn to the Hewlett Packard total D&B
19
   files information. Let me show you what page I'm on
20
   so we're both on the same page.
                                                               03:30
21
             Give me an idea of where it is. Is it before
        Α.
22
   or after that (indicating)?
23
             It's after Inacom office solutions.
        Q.
24
   Office Solutions.
             Hewlett Packard.
25
        Α.
                                                               03:30
```

```
1
       Q.
             Yeah, Hewlett Packard. Exactly. We're on
2
   the same page.
                  Okay. Now, is this the D&B information
3
   that was pulled by your company?
4
5
       Α.
             Yes.
                                                               03:30
       Q.
             And do you know what the date of this
6
7
   information is?
             Probably 2003, 2004.
8
       Α.
9
             Okay. And looking at this, does it show
10
   46 percent is paid between 61 and 90 days in terms of
                                                               03:30
11
   receivables being paid?
1.2
       Α.
             Yes.
             And how is this data, Hewlett Packard's data,
13
14
   weighted versus a company like Resilien?
15
       Α.
             We took all the data together.
                                                               03:31
             And you did not weight it based on the size
16
        0.
17
   of the companies reporting?
             Correct.
18
       Α.
19
                  MR. FORTE: Objection, asked and
20
   answered.
                                                               03:31
21
             (BY MS. STREUSAND)
                                  Do you think it's
22
   appropriate where you've got a company that is
23
   supplying hundreds of millions of dollars worth of
24
   computers and has a payment history to compare it to a
25
   company that sells like about a million dollars worth
                                                               03:31
```

```
Q.
                    That's what I'm trying to determine.
1
             Okay.
2
                  Aside from the information you pulled
3
   from D&B, do you have particularized knowledge of the
 4
   computer hardware industry aside from the D&B report
5
   that you pulled?
                                                              03:38
6
             Specifically what?
       Α.
7
       Q.
             In terms of the competitors in the hardware
   computer industry.
8
9
                               Objection to form.
                  MR. FORTE:
10
             The knowledge that I used to come up with who
       Α.
                                                              03:38
   may or may not be Dell's competitors was based upon
11
12
   the listing I got from D&B.
13
        Q.
             (BY MS. STREUSAND)
                                 And apart from that, do
14
   you have any particularized experience with the
15
   computer hardware industry?
                                                              03:39
16
                  MR. CAINE:
                               Objection as to form.
                  MR. FORTE:
17
                               Join.
18
       Α.
             As far as knowing companies in the industry,
19
   yes, I know companies in the industry.
20
        Q.
             (BY MS. STREUSAND) Do you know their payment
                                                              03:39
21
   practices and how they get repaid for their invoices,
22
   you personally?
23
             I got that information from -- by work that I
24
   did using the D&B reports.
25
             Okay. Aside from D&B, sir -- just -- just
        Q.
                                                              03:39
```

```
And do you have any knowledge with respect to
 1
        Q.
 2
    how the computer industry was repaid by what I would
 3
    call the reseller industry, the industry that resells
 4
    computers?
 5
        Α.
             Not --
                                                               03:40
                               Objection as to form.
 6
                   MR. CAINE:
 7
                   MR. FORTE: Objection to form.
        A.
             Not specifically.
 8
 9
        ο.
             (BY MS. STREUSAND) Do you have an opinion of
10
    whether -- or if Dell is in the telecom industry?
                                                               03:41
                  MR. FORTE: Objection to form.
11
12
        Α.
             The only information I used was D&B's
13
    information.
             (BY MS. STREUSAND) I understand.
14
        0.
15
        Α.
             Whether I have my own personal opinion really
                                                               03:41
   didn't matter in this instance.
16
17
        Q.
             But you included the telecom industry as part
   of your industry standard, correct?
18
19
        Α.
             Correct.
             Is Dell in that business?
20
        Q.
                                                               03:41
21
        Α.
             They're not on this listing.
22
             Is Lexmark in that business?
        Q.
23
             They're not on this listing.
        Α.
24
             But that listing was included as part of your
        Q.
25
   overall percentages in determining the repayment --
                                                               03:42
```

```
1
             And it discusses the CHS Electronics
       Q.
2
   bankruptcy.
3
                  Do you know what CHS Electronics was as
4
   a company?
5
       A.
             No.
                                                              04:10
6
             How about MicroAge?
       Q.
7
             I was not interested in Inacom, the company.
       Α.
8
   I was just interested in their creditors and how they
9
   collected and how they did business.
             Okay. But do you think that how Inacom had
10
       Q.
                                                              04:10
11
   credit in 2000 may have changed?
                  MR. CAINE:
                               Objection as to form.
12
13
                  MR. FORTE:
                               Join.
                  MS. STREUSAND: Let me clarify the
14
15
   question.
                                                              04:11
16
             (BY MS. STREUSAND) Are you aware if in the
17
   year 2000 certain resellers filed bankruptcy?
             That had nothing to do with my report.
18
       Α.
             Okay. And you don't believe that things that
19
20
   happened in 2000 would not -- would affect the credit
                                                              04:11
21
   policies in terms of let's say reseller bankruptcies?
                               Objection as to form.
22
                  MR. CAINE:
23
                  MR. FORTE:
                               Object to form.
             I mean, possibly, but my concern was getting
24
25
   the latest information and probably the only available
                                                              04:11
```

155

04:12

```
1
   information on the creditors' payment history with
2
   regard to the creditors of Inacom.
             (BY MS. STREUSAND) Okay. But this would be
3
   for years after the creditors of Inacom were being
4
5
   repaid by Inacom, correct?
                                                              04:11
6
                  MR. CAINE: Objection as to form.
7
       Α.
             That was the only available information.
8
       Q.
             (BY MS. STREUSAND) Correct. And that's 2003
9
   information?
10
       Α.
             And the only available information.
                                                              04:12
11
       ο.
             Well, did you talk to any of the collection
   or credit people at a particular company and ask them
12
13
   for their 2000 data?
       Α.
             I did not.
14
15
             And did anyone under your direction ask for
       Q.
                                                              04:12
16
   the 2000 data from the credit and collection
17
   departments of let's just say the computer hardware
18
   industry?
19
       Α.
             No.
20
             The same question for the computer software
       Q.
                                                              04:12
21
   industry?
22
                  But just like the report that you asked
       Α.
             No.
23
   me to critique of LaRocca, he had the same problem
```

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apparently. He did not get information back to 2000.

He used the most current information available.

24

```
contained?
1
2
        Α.
             The exhibits are in these two binders.
 3
             In Deposition Exhibit 2 and 3?
        Q.
 4
        Α.
             Correct. And in the report.
 5
             Mr. Gollin, let me make sure I understand
        0.
                                                               04:29
 6
   this correctly.
 7
                  In terms of the type of report that you
   prepared as Deposition Exhibit 1, this is the first
 8
 9
    time you've done this type of report for industry
10
    standards in a preference case?
                                                               04:30
        Α.
             Yes.
11
12
                  MS. STREUSAND: Pass the witness.
13
                          EXAMINATION
    BY MR. HERSEY:
14
15
             Mr. Gollin, I'm Jon Hersey. Actually, do you
        Q.
16
    pronounce your name Gollin or Gollin?
             You're right. Gollin.
17
        Α.
18
        0.
             Gollin. Okay. My name is Jon Hersey.
    represent Ingram Entertainment.
19
20
                  What industry was NCL in?
                                                               04:30
             I don't see them on here.
21
        Α.
22
        0.
             I'm sorry. You don't see them at all in your
23
    report?
24
        Α.
             No.
25
        ٥.
             Other than just looking back at your report,
                                                               04:31
```

```
1
   Dun & Bradstreet report?
             Correct.
2
        Α.
3
        Q.
             Okay.
                    And then at Page 19 of your report,
4
   you attach some numbers related to NII Holding.
5
                   Is this reformatted from Dun &
                                                                04:33
6
   Bradstreet or is this an actual copy of what you
7
   received from D&B, Page 19?
             I think that's what we downloaded from D&B.
8
        Α.
9
        0.
             And the 1,433,200 appears at the -- as the
   total under the "Dollar Amount," is that correct?
10
                                                                04:33
11
        Α.
             That's correct.
             Do you know what -- if you look back at the
12
        Q.
13
   top of that page where it says "Total in D&B's
   File" --
14
15
        Α.
             Which page?
                                                                04:34
16
        Q.
             Page 19 still --
17
        Α.
             Yes.
18
             -- at the top. It says "Total in D&B's File,
        Q.
   55 1,449,400."
19
20
        Α.
             Right.
                                                                04:34
21
        Q.
             What's the difference between -- can you
22
   explain the difference?
23
        Α.
             $6,000. I can't explain the difference.
24
             Okay. But this is something you downloaded
        Q.
25
   from D&B?
                                                                04:34
```

```
A.
             Correct.
1
2
             Now, NII Holding has its receivables broken
       0.
3
   down into 20 some odd different categories here.
 4
   that about right?
                       The first one being "Telephone
5
   communications."
                                                               04:34
 6
       Α.
             Right.
7
        Q.
             Right. And NII Holding reports $1,267,350 of
   receivables for the telephone communications industry,
8
9
   is that correct?
10
       Α.
             Correct.
                                                               04:34
11
        0.
             In your report and the figures that you're
   using on Schedule 3, you used the total amount of
12
13
   receivables for the company even if some of those
   receivables were not related to the telephone
14
15
   communications industry, is that correct?
                                                               04:35
16
       Α.
             Correct.
17
             And you used the same analysis for each of
18
   the companies on Schedule 3, correct?
19
       Α.
             Correct.
             So if, for instance, IBM, which we looked at
20
                                                               04:35
   earlier, had a number of receivables not in the
21
   computer hardware industry, you still included that in
22
23
   your Schedule 3 total dollar figures, is that correct?
24
       Α.
             Well, if you look at telephone
25
   communications, it's probably 90-odd percent of the
                                                               04:35
```